

H1 2024 EARNINGS CALL

14 AUGUST 2024

SPEAKING TO YOU TODAY





MICHAEL PISTAUER

CO-CEO & CFO





EXECUTIVE SUMMARY - H1 2024



MONTANA AEROSPACE REPORTS STRONG FINANCIALS, W/ NET SALES SURGE (+17.2%) AND OVERPROPORTIONAL ADJ. EBITDA GROWTH (+44.4%)

- Highlights H1 2024: Net sales €719.5m (+17.2% vs. H1 2023), adj. EBITDA⁽¹⁾ €79.3m (+44.4%), result from cont. operations €9.2m (+€30.6m)
- Balance sheet: Net debt of €342.4m (€+19.9m vs. Q1 2024), TWC €342.2m (€-4.4m vs. Q1 2024) and equity ratio of 48.0% (-0.9% vs. Q1 2024)
- **Result from cont. operations:** The result from continuing operations (Aerostructures and Energy segment) is steadily increasing, with a net income of EUR 9.2 million as per H1 2024 or EUR 5.5 million in the second quarter (on standalone basis)

HIGHLY POSITIVE DEVELOPMENTS IN AEROSTRUCTURES & ENERGY SEGMENTS

- Aerostructures: Net sales €409.0m (+22.9%) with adj. EBITDA surge of €63.5m (+68.3%)
- Energy: Net sales €311.7m (+10.5%) with adj. EBITDA rise to €18.2m (+35.1%)

DIVESTMENT OF E-MOBILITY SEGMENT

In June 2024, Montana Aerospace signed an agreement with Mengtai Group to divest 100% of shares in Alu Menziken group, our former E-Mobility segment (see ad hoc announcement of the company dated 12 June 2024)

OUTLOOK^[2]

- Guidance 2024 (excl. E-Mobility segment) reconfirmed: Net sales: >€1.5bn, adj. EBITDA: >€165m, positive free cash flow & net income
- Segment guidance (excl. E-Mobility segment) reconfirmed: Aerostructures net sales: ~€900m, Energy net sales: >€580m
- Guidance 2025 (excl. E-Mobility segment) reconfirmed: Net sales: >€1.7bn, EBITDA: >€240m with strong free cash flow conversion

Note(s): (General) The comparative information for P&L items has been restated due to a discontinued operation (details on the disposal group held for sale can be found in Note 7 in the H1 interim financial statement 2024 on page 27 and details on the discontinued operations 3 can be found in Note 10 on page 30 in the H1 interim financial statement 2024); (1) ,Adjusted EBITDA' as EBITDA (earnings before interest, taxes, depreciation and amortization) adjusted for legal costs (mainly for the final costs for the Arconic lawsuit) and the management stock option program related expenses – numbers and reconciliation can be found on page 21 in the H1 interim financial statement 2024; (2) Guidance is adjusted to reflect a disposal group held for sale (E–Mobility segment)

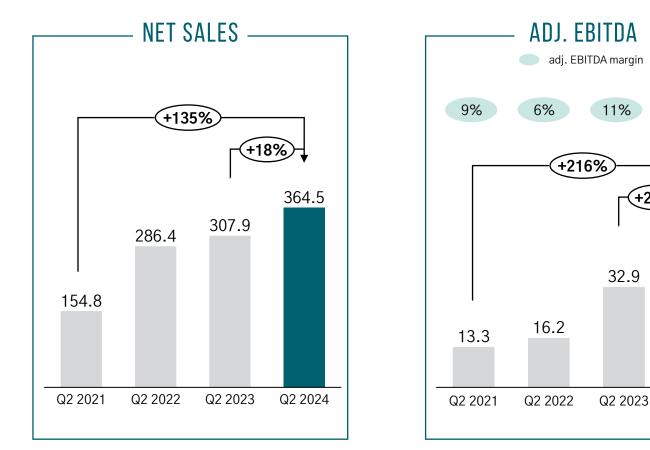
H1 2024 – KEY FINANCIAL HIGHLIGHTS

in EURm	H1 2023	H1 2024	yoy change	
Net Sales	614.0	719.5	+17.2%	\checkmark
Adj. EBITDA	54.9	79.3	+44.4%	\checkmark
Result (Cont. Op.)	-21.4	9.2	+30.6	\checkmark
CAPEX spent ⁽¹⁾	-31.8	-38.8	-7.0	\sim
TWC ⁽²⁾	346.6	→ 342.2	-1.3%	\checkmark
Total assets ⁽²⁾	1,910.4	→ 1,900.5	-0.5%	\checkmark
Net debt ⁽²⁾	322.5	342.4	+19.9	\sim
Free Cash Flow	-75.3	-42.3	+33.0	\checkmark

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MONTANA AEROSPACE GROUP: GROWTH IN NET SALES AND ADJUSTED EBITDA

in EURm



DESCRIPTION

12%

42.0

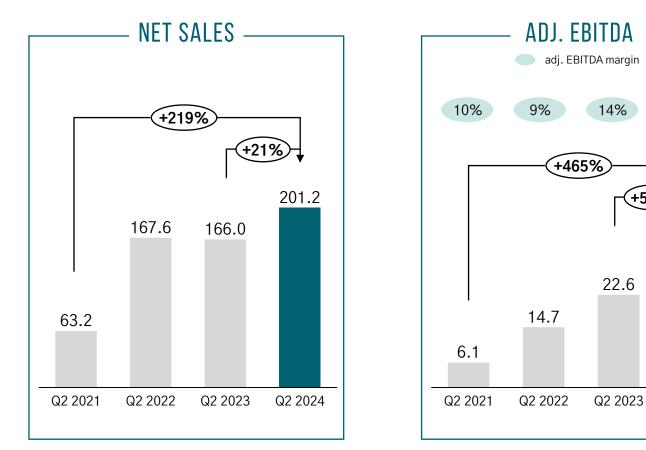
Q2 2024

- In Q2 2024, Montana Aerospace generated net sales of €364.5 million (+18.4% compared to Q2 2023)
 - Largest contribution made by Aerostructures segment (€201.2 million), closely followed by Energy segment (€164.0 million)
- Adjusted EBITDA rose to €42.0 million (+27.5% compared to Q2 2023)
 - Adjustments mainly due to stock option plans and legal fees (final Arconic lawsuit costs)
- Positive EBITDA development mainly driven by a favorable price-volume mix, better capacity utilization and the impact of operational leverage

Notes: (General) The comparative information for P&L items has been restated due to a discontinued operation (details on the disposal group held for sale can be found in Note 7 in the H1 interim financial statement 2024 on page 27 and details on the discontinued operations can be found in Note 10 on page 30 in the H1 interim financial statement 2024)

AEROSTRUCTURES SEGMENT: ROBUST COMMERCIAL PERFORMANCE IN Q2 2024

in EURm



DESCRIPTION

17%

34.2

Q2 2024

- In Q2 2024, Aerostructures segment generated net sales of €201.2 million (+21.2% compared to Q2 2023)
- Despite lower build rates from major OEMs such as Airbus and Boeing in Q2 2024 compared to previous quarters, Aerostructures was able to largely compensate for the shortfall in volumes on existing work packages by gaining market share from competition
- Adjusted EBITDA rose to €34.2 million (+51.3% compared to Q2 2023)
- Positive EBITDA development is driven by operating leverage (operating costs grew at a lower rate than sales) despite the issues from Spirit AeroSystems and still the supply chain challenges within ASCO

STABLE OPERATIVE PERFORMANCE OF MONTANA AEROSPACE DESPITE LOWER DELIVERIES OF OEMS

DELIVERIES BY COMMERCIAL A/C TYPE

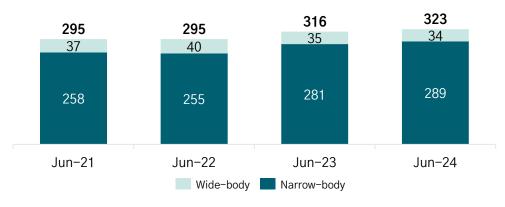


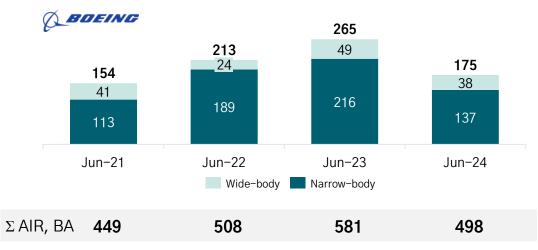
BOEING



COMMERCIAL A/C DELIVERIES THROUGH 30 JUNE 2024

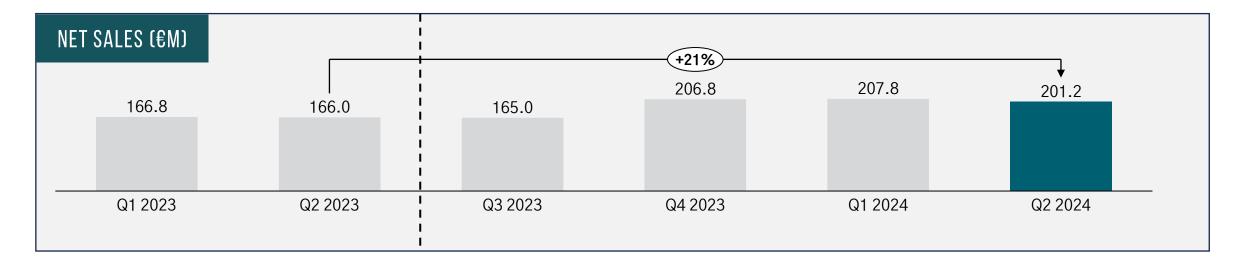
AIRBUS

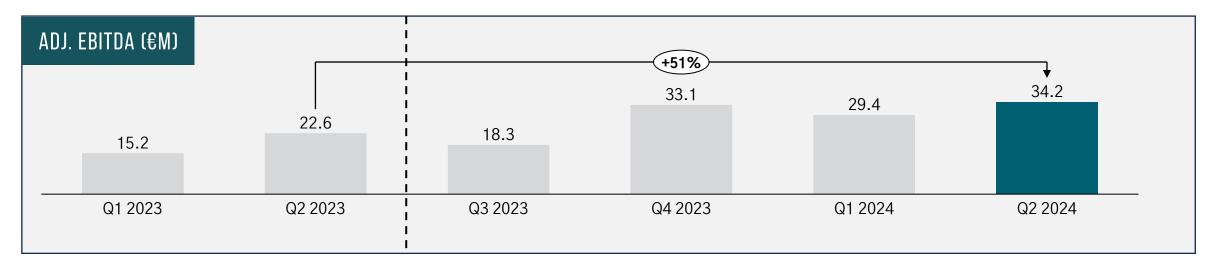




AEROSTRUCTURES SEGMENT: QUARTERLY VIEW

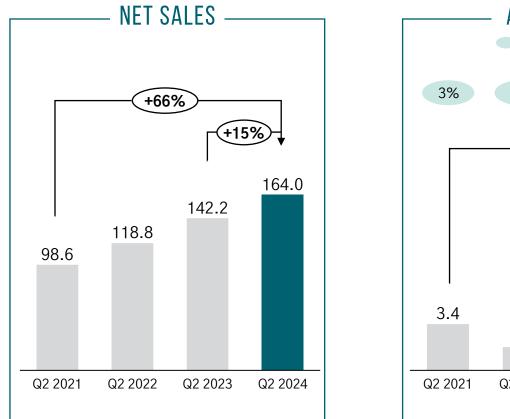


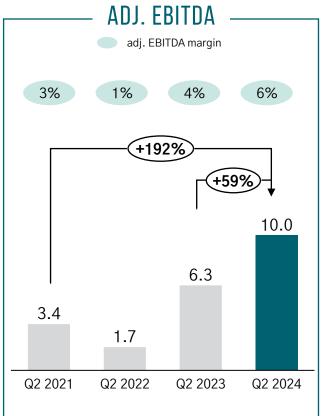




ENERGY SEGMENT: REAPING BENEFITS FROM STRUCTURAL MARKET SHIFT

in EURm



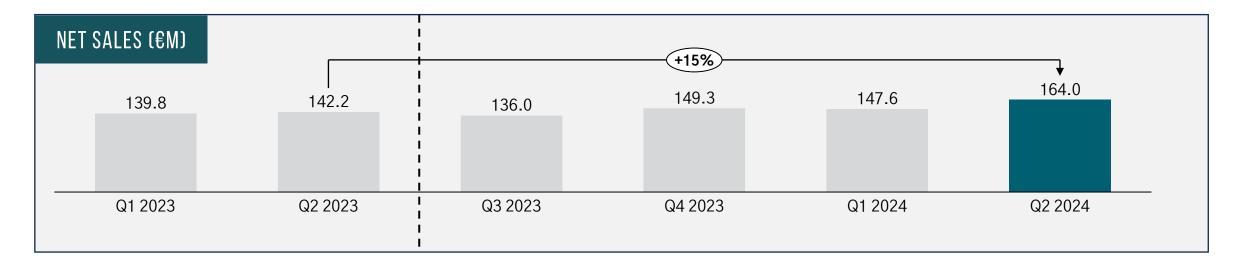


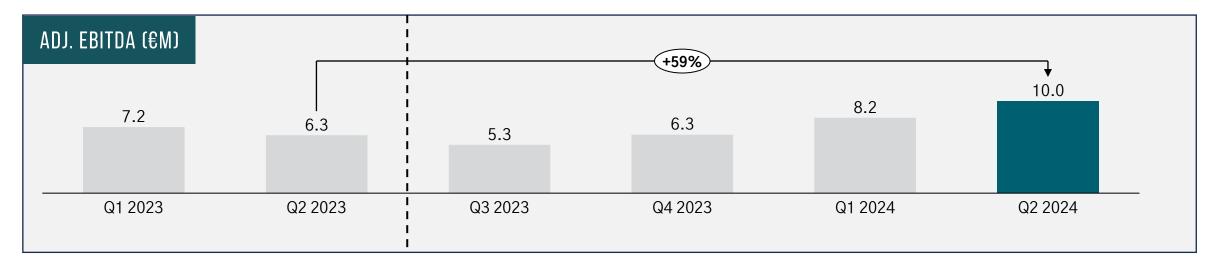
DESCRIPTION

- In Q2 2024, Energy segment generated net sales of €164.0 million (+15.3% compared to Q2 2023)
- The Energy segment continues to reap benefits from structural market shift as evidenced by higher production volumes and better pricing
- Adjusted EBITDA rose to €10.0 million (+59.1% compared to Q2 2023)
- Positive EBITDA development reflects current dynamics in the high voltage equipment industry, which is shifting from a pull to a push market

ENERGY SEGMENT: QUARTERLY VIEW

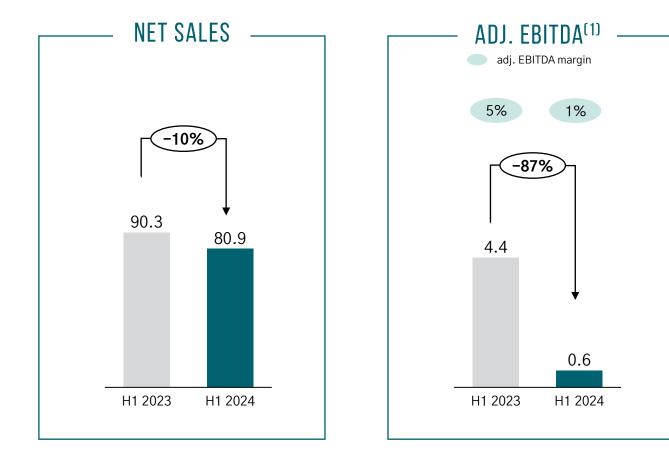






E-MOBILITY SEGMENT: A DISPOSAL GROUP HELD FOR SALE

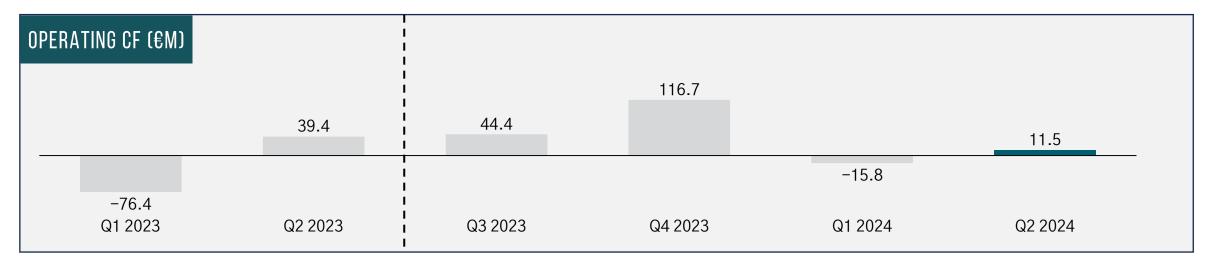
in EURm

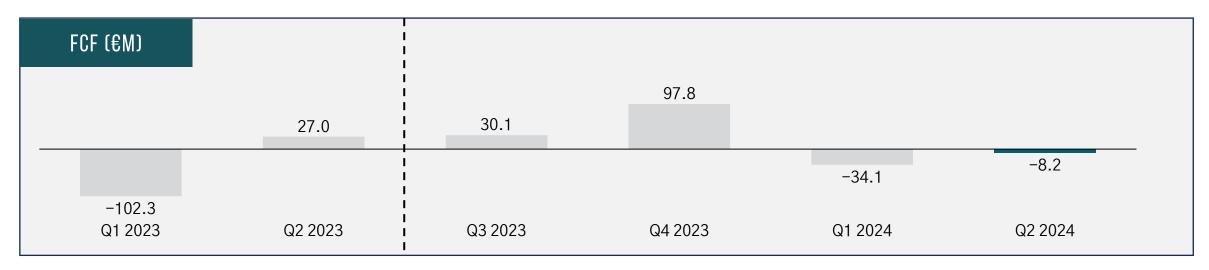


DESCRIPTION

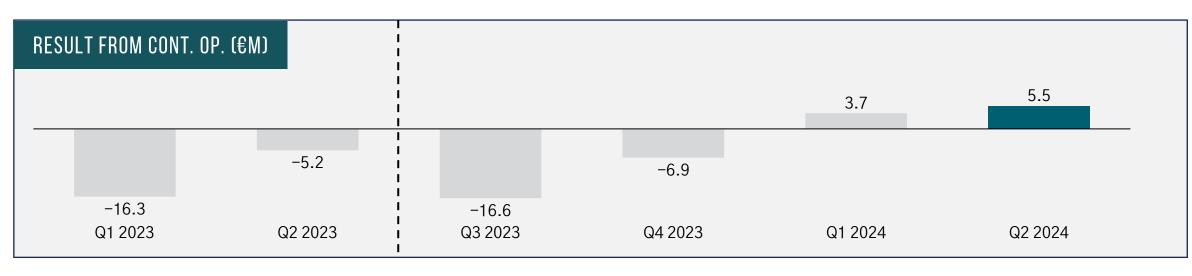
- In H1 2024, E-Mobility segment generated net sales of €80.9 million (-10.4% compared to H1 2023)
- Negative net sales development is mainly due to lower demand for billets on the external market
- Adjusted EBITDA declined to €0.6 million (-86.9% compared to H1 2023)
- EBITDA development is impacted by lower sales and cost stickiness

POSITIVE OPERATING GROUP CASH FLOW IN Q2 2024 DESPITE NEGATIVE RESULT FROM A DISCONTINUED OPERATION





Q1 2023 Q2 2023 Q3 2023 Q4 2023 Q1 2024 Q2 2024



294.7

346.6

POSITIVE RESULT FROM CONTINUING OPERATIONS PAIRED WITH IMPROVED TRADE WORKING CAPITAL EFFICIENCY

381.7

TWC (€M)

391.3

372.0

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342.2

GUIDANCE (EXCL. E-MOBILITY SEGMENT)



Sales increase to >EUR 1.5bn

Adj. EBITDA growth to >EUR 165M

Positive Free Cash Flow

Positive Net Income

Streamline Trade Working Capital

2025:

Sales of >EUR 1.7bn

Adj. EBITDA growth to >EUR 240M

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